ACHS Strategic Plan 2022 - 2025







Our Story

The Australian Council on Healthcare Standards (ACHS) is now into its fifth decade having celebrated its 40th anniversary in 2014. Since its establishment in 1974, the ACHS has continued to be an independent, not-for-profit organisation dedicated to improving the quality of healthcare. Over the past ten years moreover, it has emerged as a global leader in healthcare standards and accreditation and has expanded this expertise into education, training and consultancy services.

Delivering safe and high quality healthcare within the demands and pressures of economic and political landscapes presents many challenges for our members. ACHS will position itself to be able to best support its members to meet those challenges and ensure the safety and quality of care stays as the uppermost priority. The ACHS Strategic Plan 2022-2025 has been developed by the ACHS Board, Council and Executive through analysis, consultation and feedback with input from key stakeholders including consumers, members, staff, health departments, government safety and quality agencies, professional colleges and international societies.

Our Vision

Inspiring excellence in healthcare

Our Mission

ACHS provides a partnership approach to continuous improvement tailored to the needs of individual services and health systems using its expertise in standards, accreditation, education and training.

Our Values

Collaboration

We work with our stakeholders to achieve goals





In the delivery of our

Vision, we will

demonstrate:

Adaptability

Our flexibility enables us to adapt and embrace change



Responsiveness

We are quick to respond to the needs of our members and the ever changing health landscape

Accountability We take responsibility

We take responsibility for our performance



Commitment

We are committed to fostering an innovative and outcomes driven culture



Excellence

We strive for excellence in everything we do





Strategy Map

To achieve these outcomes...

Demonstrable improvement in safety and quality in healthcare

Sustainable and resilient business model Recognised leader in healthcare quality improvement

...we will focus on 4 key areas...

1. Strengthening member engagement & experience

Build membership and add value for current members

Improve customer interface and provide exceptional customer service

2. Enhancing and diversifying our services

Strengthen accreditation service and current products

Diversify into new markets and provide new offerings

3. Demonstrating leadership & innovation

Explore new models in safety and quality improvement

Lead safety & quality innovation in the national and international communities

4. Improving our organisational capability

Value and grow partnerships to leverage capability

Enhance operational systems

...and use our strengths to deliver while ...

Build our team

Optimise use of resources

Improve brand awareness

Support a sustainable environment

...applying our ACHS Values

Collaboration

Accountability

Commitment

Adaptability

Responsiveness

Excellence

ACHS STRATEGIC PLAN 2022-2025

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Strategic Plan

OUTCOMES

- Demonstrable improvement in safety and quality in healthcare
- Sustainable and resilient business model
- Recognised leader in healthcare quality improvement.

These high-level outcomes will be achieved by focusing on four Strategic Areas:

- 1. Strengthening member engagement and experience
- 2. Enhancing and diversifying our services
- 3. Demonstrating leadership and innovation
- 4. Improving our organisational capability.

Strategic initiatives to support the delivery of these outcomes are outlined in the following pages. The ACHS strategies focussed on 'Strengthening member engagement and experience' and on 'Enhancing and diversifying our services will contribute to improving support for safety and quality in the community and financial sustainability. 'Demonstrating leadership & innovation' is a key strategy for ensuring that we are able to achieve sustained and ongoing growth to attain these outcomes in the long term. 'Improving our organisational capability' strengthens our ability to deliver.







STRATEGIC AREAS

1. **Strengthening member engagement & experience**we will strengthen the ACHS through demonstrating value for members and actively growing membership

Strategic objective	Strategic initiatives
Build membership and add value for current members	 Demonstrate value and improve member services Increase engagement with members beyond accreditation services
Improve customer interface and provide exceptional customer service	 Improve user-friendly customer service delivery Improve sales and member engagement capabilities Invest in assessor training and maintaining a professional assessor cohort

2. **Enhancing and diversifying our services**we will enhance our current ACHS offerings, develop new products and services and explore new aligned markets

Strategic objective	Strategic initiatives
Strengthen accreditation services and current products	 Improve accreditation assessment service to provide better customer service Expand consulting services for health service providers and providers in other sectors Extend education and training offerings, including online products for health service providers and providers in other sectors Strengthen performance data capability and focus on quality and safety measurement systems
Diversify into new markets and provide new offerings	 Develop new products and services to support growth as a quality improvement organisation beyond compliance model Explore aligned new market opportunities as well as opportunities in emerging models of care





3. Demonstrating leadership & innovation

we will show leadership by investigating new approaches to safety and quality improvement and external evaluation in the national and international

Strategic objective	Strategic initiative
Explore new models in safety and quality improvement	 Investigate new models and tools for evaluation and advise on systems to improve quality and patient safety
Lead safety & quality innovation in the national and international communities	 Investigate opportunities for innovation and promote ACHS engagement in innovation Support and promote quality improvement in international communities through innovative initiatives delivered by ACHS International

4. Improving our organisational capability

within ACHS we will ensure we provide excellence in service delivery and work with our key partners to leverage capability

Strategic objective	Strategic initiative
Value and grow partnerships to leverage capability	 Enhance existing partnerships and forge new partnerships aligned to ACHS's strategic plan to extend our service capability
Enhance operational systems	Implement improved digital delivery systems to support members and organisational success



USE OUR STRENGTHS

ACHS is a respected organisation with well supported, engaged and skilled staff highly committed to delivering the strategic plan. ACHS resources are allocated and utilised to the maximum benefit for the members and the community.

Strategic objective	Strategic initiative
Build our team	Ensure staff team are appropriately skilled, trained and resourced
Optimise use of resources	Align resources to the strategic priorities
Improve brand awareness	 Implement an organisational marketing strategy Enhance internal and external communication processes
Support a sustainable environment	Implement strategies to minimise environmental impact of the business